Goal CM-1: Reduce greenhouse gas emission generated by municipal operations through increased energy efficiency and renewable energy generation.

Objectives:

- 1. Support the City's climate management commitment as outlined in Resolution 2006-59, endorsement of the U.S. Mayors Climate Protection Agreement.
- 2. Facilitate increased energy efficiency of existing municipal facilities.
- 3. Increase understanding that internal energy efficiency efforts impact overall community sustainability.
- 4. Efficiently allocate public dollars and leverage incentives to develop a cost effective renewable energy program.
- 5. Increase the amount of renewable energy generated by the municipality.
- 6. Conserve natural resources and provide long-term economic benefit to the municipality through energy efficiency and renewable energy generation.
- 7. Protect the municipality from rising conventional energy costs.
- 8. Raise awareness among City staff on the importance of energy efficiency and responsible use of City resources.

Strategies and Actions:

1. Incorporate recommendations to reduce greenhouse gas emissions as identified in the 2008 Greenhouse Gas Inventory and Management Plan.

Responsible agencies: Sustainability Program

2. Implement comprehensive operating and maintenance program for all municipal facilities.

Responsible agencies: Facilities and Sustainability Program

3. Develop preventative maintenance program with maintenance schedule and performance standards.

Responsible agencies: Facilities and Sustainability Program

4. Adopt desktop computer energy management system.

Responsible agencies: IT Division and Sustainability Program

5. Replace inefficient holiday lights with LED efficient lights. Reduce hours holiday lights are in operation.

Responsible agencies: Facilities, Parks Section and Sustainability Program

6. Implement educational campaign to promote energy efficiency and responsible use of City resources. Campaign includes outreach through staff email, internal newsletter, staff meetings, new employee orientation and supervisor training.

Responsible agencies: Sustainability Program and Sustainability Leadership Team

7. Adhere to Sustainable Purchasing Policy standards that promote energy efficiency. Purchase only ENERGY STAR qualified appliances and equipment.

Responsible agencies: All City Departments

8. Research current efficiency technologies for improving the efficiency in water and waste water treatment systems.

Responsible agencies: Utilities Department and Sustainability Program

9. In partnership with ENERGY STAR, measure and track energy performance of City facilities.

Responsible agencies: Sustainability Program, Facilities and facility representatives

10. Identify small and large scale renewable energy opportunities for the City of Flagstaff.

Responsible agencies: Sustainability Program and Facilities

11. Identify all revenue streams, incentives and financial structures to be utilized by the City to fund renewable energy projects.

Responsible agencies: Sustainability Program and Finance Department

12. Review objectives, strategies and actions, metrics and targets as needed.

Responsible agencies: Sustainability Program and Sustainability Leadership Team

Measurement of Progress:

Immediate-term goal – to occur within the current fiscal year Short-term goal – to occur within two years Mid-term goal – to occur within three to five years Long-term goal – to occur within five to seven years

Metric	Target	Immediate-term	Short-term	Mid-Term	Long-term
Greenhouse gas	Reduce greenhouse	Develop internal	Reduce greenhouse	Reduce greenhouse	Reduce
emissions	gas emissions	climate	gas emissions by	gas emissions by	greenhouse gas
generated by City	generated by City	management	7,000 tons CO2e	15,000 tons CO2e	emissions by
operations.	operations.	educational	from 2005 levels.	from 2005 levels.	35,000 tons CO2e
		campaigns.			from 2005 levels.
		Monitor, evaluate		/4	
		and report annual			
		City greenhouse			<i>y</i>
		gas emission		/4333 H.H.H.H	
		generated.	A		
Municipal energy	Reduce overall	Complete	Install light	25% reduction in	50% reduction in
consumption.	municipal energy	ENERGY STAR	switches in all City	municipal energy	municipal energy
	consumption by	database.	Hall offices. Install	consumption.	consumption.
	5% a year until		high efficiency		
	long term goal is		toilets and water	24	
	met.		fixtures in all City		
			owned facilities.		
Occupied City	Optimal	Conduct initial	Conduct	Install solar glazing	Improve the
facilities operating	performance of all	insulation repairs to	performance audit	and energy efficient	building envelope
within ASHRAE	occupied City	all occupied City	of all City facilities	windows in all	of all occupied
standards.	facilities.	facilities.	not deemed for	occupied City	City facilities.
			demolition.	facilities and repair	
	/4T		Conduct building	existing HVAC	
	4111111	<u> </u>	envelope and	systems in all	
			ducting air-seal	occupied City	
			mitigation.	facilities not deemed	
				for demolition.	
Educate City staff	Raise awareness	Develop internal	Implement energy	Evaluate energy	
on importance of	among City staff.	energy efficiency	efficiency -	efficiency campaign.	
energy		educational	campaign.		
conservation and		campaign.	Incorporate energy		
responsible use of		Encourage energy	efficiency policy in		
City resources.		efficient behavior	new employee		
		among City	orientation.		
		employees.			
Municipal	Increase renewable	Audit all City	Pursue funding for	Increase renewable	Increase
renewable energy	energy production.	facilities and	renewable energy	energy production to	renewable energy
production.		properties for	projects. Increase	3 MW.	production to 6
		renewable energy	renewable energy		MW. Offset all
		potential.	production to 1		City energy needs
			MW. Offset		with renewable
			energy needs by		energy.
			incorporating		
			renewable projects		
			on all occupied city		
			facilities to ensure		
			generation of a		
			minimum of 15%		
			of the building's		
			energy needs.		

Purchase of	Increase the	Maintain existing	Increase APS	
renewable energy	amount of energy	commitment of 5%	Green Choice	
	purchased through	of electricity	Program	
	renewable energy	purchased through	commitment to	
	program.	the APS Green	10%.	
		Choice Program.		

Definitions:

ASHRAE	ASHRAE writes standards for the purpose of establishing consensus for: 1) methods of test for use in commerce and 2) performance criteria for use as facilitators with which to guide the industry.
CO2e	Carbon dioxide equivalents are a common unit that allows greenhouse gas emissions of different global warming potential to be added together. CO2e reflects the global warming potential of each greenhouse gas relative to carbon dioxide, which has a global warming potential of 1.
Renewable Energy	Energy derived from sources that do not deplete natural resources. Examples include solar, wind, biomass and geothermal energy.